

**Minutes of the 71st Meeting of the Board of Management held on Monday,
24th April, 2023**

The 71st meeting of the Board of Management of SVKM's NMIMS was held on Monday, 24th April, 2023, at 11.00 a.m. in the Board Room of NMIMS.

Following members attended the meeting.

1. Dr. Ramesh Bhat, Vice-Chancellor
2. Dr. Sharad Mhaiskar, Pro-Vice-Chancellor
3. Dr. Meena Chintamaneni, Pro-Vice-Chancellor
4. Dr. M.N. Welling, Advisor to the President - SVKM & Chancellor - NMIMS
5. Shri T.N.V. Ayyar (Financial Consultant & Nominee of SVKM)
6. Shri Sandeep Gokhale, (Nominee of Chancellor - NMIMS)
7. Dr. Prashant Mishra, Dean, School of Business Management
8. Dr. Archana Bhise, Associate Dean, Research & Development, Mukesh Patel School of Technology Management and Engineering
9. Shri Anil Bapat, Officiating CEO, SVKM
10. Shri Amit Sheth - SVKM (Special Invitee)
11. Shri Ashish Apte, Controller of Examinations, (Permanent Invitee)
12. Shri Mukesh Khandelwal, CFO, SVKM, (Special Invitee)
13. Shri Asoke Basak - (Special Invitee)
14. Smt. Karuna Bhaya, Finance Officer
15. Dr. Ashish Daptardar, Additional Registrar

1. Welcome & opening remarks by the Chairman

At the outset, Dr. Ramesh Bhat, Vice Chancellor, extended a warm welcome to all the members of the 71st Board of Management meeting.

2. Leave of Absence

The Board accorded a leave of absence:

1. Shri Amrish Patel, Chancellor
2. Shri Bhupesh Patel, Jt. President - SVKM (Special Invitee)
3. Shri Bharat Sanghvi (Nominee of SVKM)
4. Shri Shalin Divatia (Nominee of SVKM)
5. Shri Jayantkumar Banthia (Special Invitee)

6. Smt. Sneha Parekh (Special Invitee)
7. Shri Pankaj Patel, Chairman & Managing Director, ZyduS Cadila
8. Shri K. Venkataramanan, Former Chairman, L & T Hydrocarbon Engineering Ltd
9. Dr. Chandrima Sikdar, Professor & Associate Dean, School of Business Management

3. Approval of the Minutes of the 70th meeting of the Board of Management held on 4th March 2023.

Minutes of the 70th Board of Management meeting was circulated earlier. Since there were no comments the minutes were confirmed.

4. Matters arising out of the Minutes of the 70th meeting of the Board of Management - Action Taken Report

The Vice Chancellor presented Action Taken Report. During the presentation, he highlighted concept of Multi-campus Programs Coordination (MPC). He also informed the board about implementation of Multi-campus Programs. He indicated that different programs were conducted at NMIMS campuses. A look at the numbers indicated that 55 programs were conducted at seven schools across campuses. Break up of the programs is, Management -5, Commerce -17, Economics- 3, Law -13, Science - 4, Technology Management and Engineering -8 and Pharmacy 5, School of Mathematics, Applied Statistics and Analytics-6.

He also briefed the board about the following -

Outcome Based Education (OBE) and Assurance of Learning (AOL) coordination across campuses and its Goals.

- Same curriculum is followed across campuses for same programs.
- Uniformity in delivery of courses with same quality and rigour: this means that the way the classes has to be handled, whether it is the problem solving or simulation, or case method or class discussion it has to have same course outline and teaching material across all campuses.
- Examination and Assessment consistency across Campuses has been implemented
- Career Progression, Placement, and outcomes must be consistent across all the campuses.

Dr. Bhat further mentioned that during his visits to the campuses we ensure that the multi campus coordination processes outlined is followed across all campuses.

Dr. Bhat then informed the Board that regular review of academic Processes across Campuses and Schools is being conducted. The Deans/Directors are instructed to monitor and report to the VC office periodically.

5. Vice Chancellor's Review of activities and significant events from February 2023 to April, 2023

The Vice-Chancellor presented the review of activities from February 2023 to April 2023 and welcomed the new members of the Leadership Team - Dr. Jagannath Sahoo, Dean, SPPSPTM, and Dr. Guruprasad Rao, Dean, School of Design. He highlighted the following points

- a. SBM has successfully gone through the process of AACSB re-accreditation has been completed and the School has been awarded the reaccreditation for the next five years by the AACSB.
- b. SBM has also initiated the process of EQUIS accreditation
- c. Wecare initiative at SBM has been noted by AACSB and is going to be recognized with an award in the AACSB convention.
- d. Convocations of the Management programs at Mumbai, Bengaluru and Navi-Mumbai have been conducted, while Convocations for Hyderabad and Indore are being conducted in the last week of April 2023.

6. NAAC 2024 Preparation

Dr. Meena Chintamaneni briefed the Board about the preparation of NAAC 2024. She informed the Board that Criteria Champions and SPOC's were identified for each school to collate and analyse the data. In addition, according to the data received, the overall scoring was just reaching 2.7. Efforts were being taken to impress on each one involved in the NAAC process about the entire process and the expectations. Series of workshops/meetings were conducted in the month of from December to April.

7. NMIMS Digitalization Effort

Dr. Bhat presented the Dashboard Manual to the Board. He informed the Board that Dashboards provide a comprehensive overview of the University's various academic, administrative, and library-related activities. He informed the Board that the Dashboard is a powerful tool designed to enable faculty, students, and administrators to manage and monitor the day-to-day activities of the University efficiently.

He further explained in detail the seven dashboards formulated by him with the support of Shri. Gurender Singh and other support staff/

➤ Academic Program Planning Dashboard:

This dashboard is useful for ensuring effective planning and delivery of academic programs on a daily basis. It covers attendance entry, lecture schedule, lecture statistics, lecture cancellations, and non-allocation of faculty.

➤ Visiting Faculty Portal (Term/Semester Basis) Dashboard:

Using the Visiting faculty dashboard, one can manage visiting faculty more effectively, ensuring we select the best faculty members to deliver courses

➤ Assurance of Learning(AOL) and Outcome-Based Education(OBE) process (Term/Semester Basis) Dashboard:

This dashboard helps in tracking and monitoring the performance of students and programs.

➤ Library Dashboard:

This dashboard allows tracking of the usage of academic resources and measures the impact of library services on student learning. Specifically, it tracks the usage of various academic resources such as books, journals, and databases, giving a clear picture of how often students and faculty access these resources.

➤ Multi-campus Programs Coordination (MPC):

NMIMS is a multi-domain and multi-disciplinary comprehensive university. With the help of digitisation, it has been ensured that delivery and assessment is uniform and consistent across all campuses and programs. Delivery of academic sessions across all campuses and programs and the systems can also help in managing and streamlining the assessment process

➤ Examination Analytics (Term/Semester Basis):

Examination Analytics is a critical component of the AoL/OBE process; it helps in understanding the skewness in Grades as well marks distribution and student performance across campuses.

➤ Placements Analytics

NMIMS has implemented a professional software that automates the placement process and eliminates human intervention. It helps in streamlining operations, monitor data, have better control over placements & manage activities efficiently.

Dr. Bhat informed the board that the dashboard manuals would be available to all the School Deans & Campus Directors, and training programs would be conducted to ensure effective usage.

Shri Sandeep Gokhale suggested to minimize data uploading by Visiting Faculty.

Shri Asoke Basak indicated that NMIMS should ensure that recommendations of the New Education Policy (NEP) are implemented. NEP spells about restructuring Academic Programmes and suggests adding components like Skill, Value Education, and Indian Knowledge System.

Dr. Bhat informed the members NMIMS plans to implement NEP and that the journey has already started. The fourth year is already added to two/three programs at the School of Science, School of Mathematics, and are also thinking of adding a fourth year to the School of Commerce and School of Economics

Dr. M.N. Welling indicated that NEP 2020 goes well beyond the 4 year UG Programs which NMIMS was contemplating. He further explained of steps, which should be taken in detail. It has to be fitted into the academic structure right from the beginning. He indicated that by just adding one year, we cannot say Honours program is in place. NMIMS needs to review the recommendations of the UGC and the Government of Maharashtra.

8. Admissions Update (NMAT 2023 - SBM Admissions)

Dr. Meena Chintamani briefed the board about admissions. She indicated that the final number of admitted students would be available by June first week. She further said that compared to 31,099 students who have paid the application to appear for the NMAT Examination last year, there was a substantial increase in the applications this year, with the number touching 43,460. The gender distribution and academic background was also presented; members noted the admission details of Management Program across all Campuses.

9. Approval of Minutes of 56th Finance Committee Meeting

Ms. Karuna Bhaya presented the minutes of the 56th Finance Committee held on 12th April 2023. The minutes were confirmed.

10. Forthcoming activities

- **Board of Management** : Friday, 14th July 2023
- Friday, 10th November 2023
- Friday, 23rd February 2024
- Friday, 12th April 2024

- **Finance Committee** : Monday, 10th July 2023
Tuesday, 31st October 2023
Friday, 16th February 2024

- **Planning & Monitoring** : Friday, 9th June 2023 -Proposed

- **Academic Council** : S1 - Tuesday, 13th June 2023
S2 - Friday, 16th June 2023
S3 - Tuesday, 20th June 2023
Apex - Tuesday, 27th June 2023

- S1 - Friday, 13th October 2023
S2 - Tuesday, 17th October 2023
S3 - Friday, 20th October 2023
Apex - Friday, 27th October 2023

- S1 - Friday, 19th January 2024
S2 - Tuesday, 23rd January 2024
S3 - Thursday, 25th January 2024
Apex - Friday, 02nd February 2024

11. Any other matter with the permission of the Chair

One of the members raised the subject of the Public Notice issued by UGC regarding the NGASCE programs. No correspondence from UGC was placed at the meeting. The Vice-Chancellor and the Pro Vice-Chancellor informed the Chairman of the meeting that NMIMS was evaluating the response to the Notice and the steps to be taken.

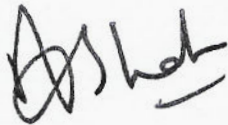
The Pro Vice-Chancellor Dr. Meena informed that appropriate review and advice is being taken to align with the UGC (ODL Programmes & OL Programmes) Regulations, 2020 and further as per these regulations, PART III, 8 (3) the name of the school needs to be reframed from NMIMS Global Access School For Continuing Education to NMIMS - Centre for Distance and Online Education

(CDOE) for operationalizing the programmes in Open and Distance Learning mode and/or Online mode.

SVKM's NMIMS Deemed-to-be-University empowers NMIMS - Centre for Distance and Online Education (CDOE) to offer programmes in Open and Distance Learning mode and/or online mode.

To operationalize the activities of the School creation of two new posts i.e. Deputy Director (e-Learning and Technical) and Assistant Director as per University Grants Commission (Open and Distance Learning Programmes and Online Programmes) Regulations, 2020 were approved. Further, it was advised that the Centre for Internal Quality Assurance (CIQA) be composed for the center to ensure compliance.

The meeting ended with a vote of thanks to the Chair.

A handwritten signature in black ink, appearing to be 'A. Sheth', written in a cursive style.

(CHAIRMAN)